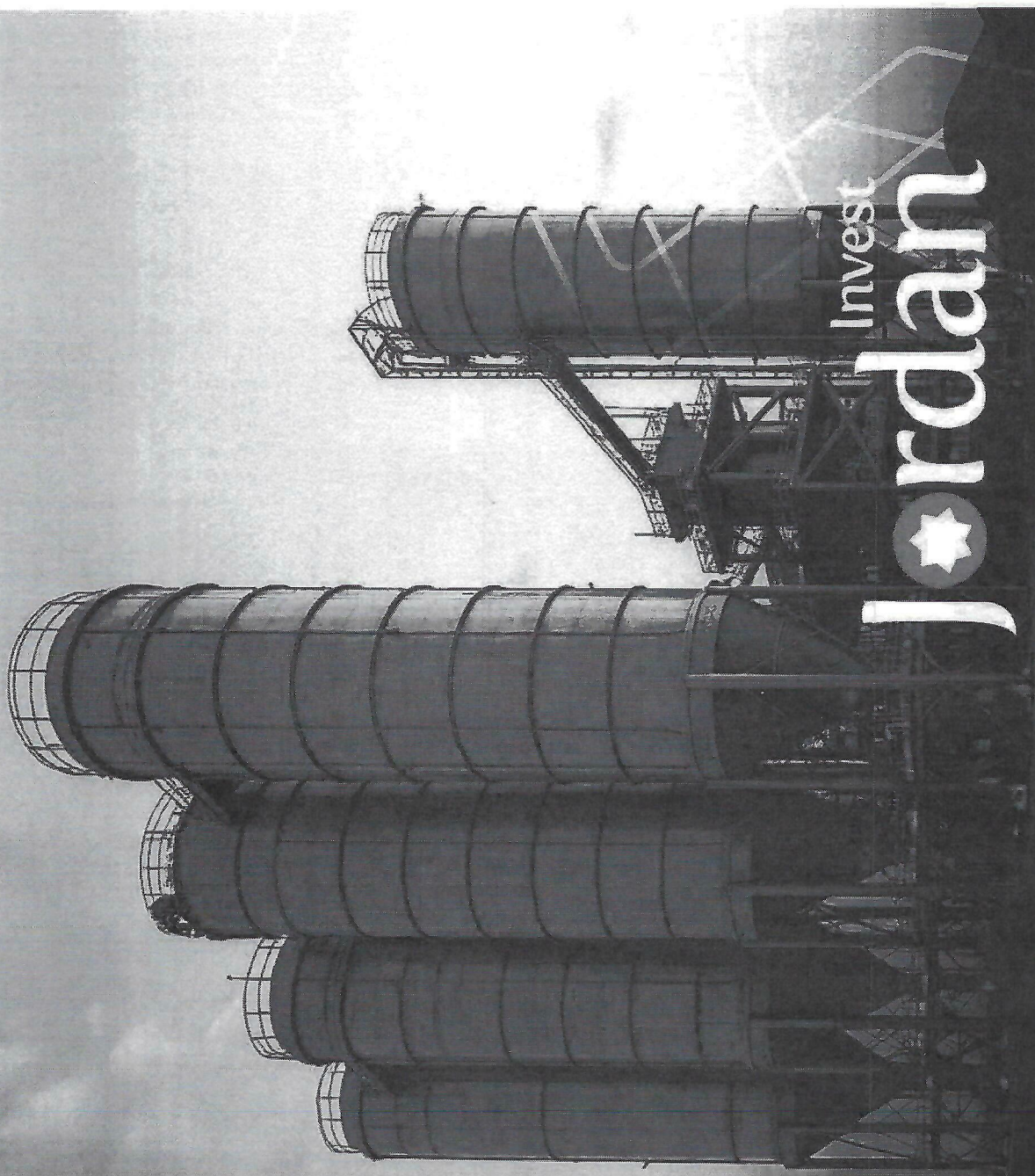




Invest Jordan

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for Rebuilding Syria

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Proximity to Syria and strategic geographic location

- Syria and Jordan share a border of 375 kilometers
- Located only 18 km from two major industrial development zones, the Jordanian Syrian border crossing provides direct access to Damascus (only 90 km away).



Business-friendly environment for reconstruction investors

- Jordan's banking and financial services, which facilitate secure transactions and financing for projects of reconstruction, Jordan ranks the second most stable banking system globally (World Bank report).
- Highly developed and diversified manufacturing base.
- Excellent Jordanian Syrian business network (more than 500 Syrian investors in manufacturing in Jordan).



Development Industrial Zones close to the borders

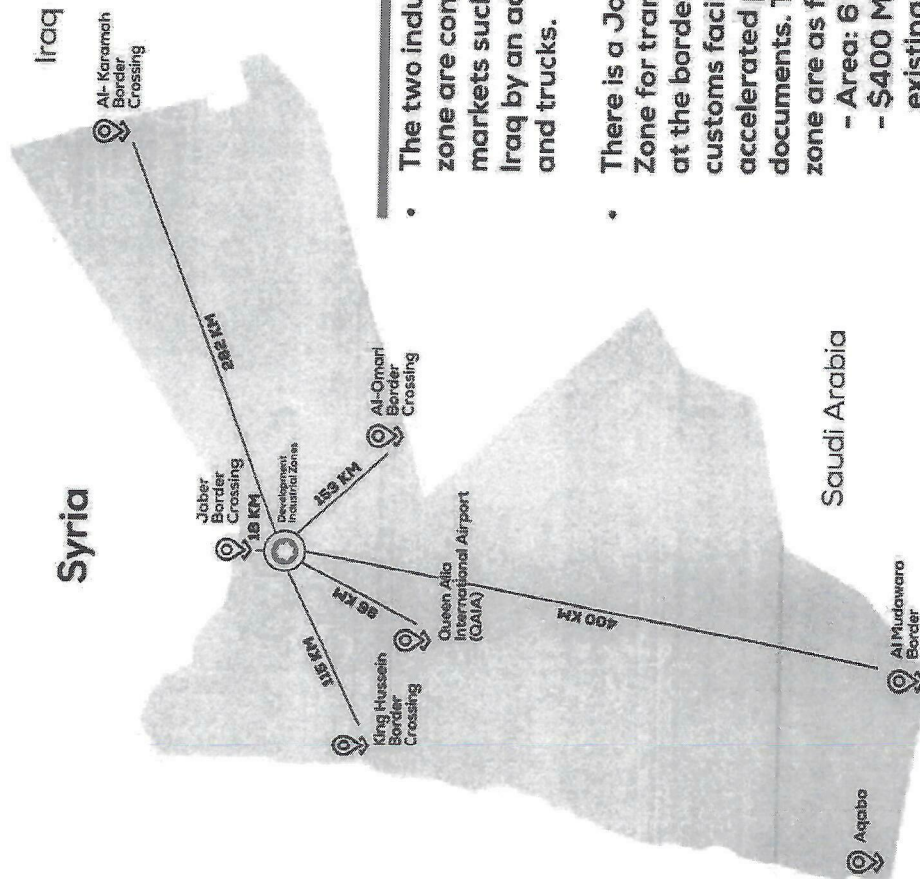
Currently, Jordan has 29 industrial zones with advanced infrastructure, two of which are located less than 30 minutes from the Syrian border and offer investors a corporate tax rate of 5%. These two zones are located near three major cities that have a population of approximately 5 million people and an abundance of labor. These two industrial zones are:

King Hussein Bin Talal Development Area / Mafraq Governorate

- Approximately 21 million m², with 77% of plots available.
- Currently, all infrastructure is available (e.g. electricity, water, gas, communications, sewage, roads).
- Total existing investment volume is approximately 0.5 billion USD (43% foreign investment), 46% in chemical industries, 35% in renewable energy, 12% in food industries, 4% in aluminum industries, and 4% in other industries.
- The construction of modular warehouses with an area of 12,000 m² is currently underway and is expected to be completed by July 2025.
- Includes 900 square km as a free zone, with its own customs center.

Al Thuraya Development Area / Mafraq Governorate

- The development area is 921,000 m², with 21% of plots still available.
- Investment Volume: 422.5 million USD (100% local investment), consisting of 24% in chemical and cosmetic industries, 19% in canning and packaging industries, 29% in food and agricultural industries, 5% in services and consulting, 5% in construction industries, and 5% in other industries.
- Currently, all infrastructure is available (e.g. electricity, water, gas, communications, sewage, roads).



• The two industrial zones and the free zone are connected to other regional markets such as Saudi Arabia and Iraq by an advanced route of roads and trucks.

• There is a Jordanian Syrian joint Free Zone for transit and logistical services at the border crossing, as well as a customs facility that guarantees accelerated processing of customs documents. The characteristics of the zone are as follows:

- Area: 6 million m²
- \$400 Mn investment already existing
- 30,000 m² built facilities (for storing & manufacturing)
- All tax-free





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Integrated End-to-End Construction Value Chain

Integrated Ecosystem that American Companies could Utilize as a Base for their Reconstruction Efforts in Syria

- **Engineering:**
With the highest number of engineers per capita globally, Jordan provides a robust engineering workforce, supplying talent to the region and looking forward to forming joint ventures with American contractors.
- **Architecture and Contractors:**
Leading architectural and engineering firms, alongside top-tier contractors in Jordan where there are more than 3000 contracting, design and architecture companies that are eager to establish joint ventures with American contractors, fostering strong partnerships.
- **Manufacturing:**
Jordan hosts advanced construction manufacturing facilities, making it an ideal hub for American companies to support reconstruction efforts in Syria.

Construction using precast and prefabricated materials:

- Jordan has modern precast and prefabrication facilities that can produce high-quality, cost-effective building materials at scale.
- Jordanian manufacturers can supply ready-made housing units, schools, and hospitals in a timely manner, thereby accelerating reconstruction efforts.
- The benefits of precast and prefabricated solutions include speeding up the construction process, improving durability, and lowering overall rebuilding costs, which makes them ideal for Syria's urgent housing and infrastructure needs.

Capabilities in cement, steel, and aluminum include:

- There are several prominent cement factories located in Jordan, which play a significant role in the construction and infrastructure sectors, as well as in regional markets.
- The total maximum production capacity of cement is 10 million tons, of which 3 million tons are allocated for local consumption and 1 million tons are allocated for export. The remaining 6 million tons are available for production. It is possible for American companies to utilize this available capacity to assist with the reconstruction efforts in Syria and joint ventures to expand into additional capacity.
- There are multiple steel factories in Jordan. These companies produce both rolled steel products and flat steel, serving both local and regional market demands. Some specialize in reinforced steel, while others produce rolled steel products and flat steel.
- There are several advanced aluminum manufacturing facilities with a strong readiness to export to meet the needs of the Syrian market.